



Town Hall, Castle Circus,
Torquay, Devon TQ1 3DR
Main Switchboard (01803) 201201
Fax (01803) 207006 DX 59006

FORWARD PLAN

Compiled on behalf of the Elected Mayor of Torbay

Forward Plan published on 18 May 2017

1 June 2017 to 30 September 2017

For information relating to the Forward Plan or to request a copy in another format or language please contact:

Teresa Buckley (01803) 207013

Email: teresa.buckley@torbay.gov.uk

Torbay Council

Forward Plan of Key Decisions

Explanatory Note

Torbay Council is required to publish a Forward Plan of all key decisions to be taken in the following four months. The first Plan became effective on 1 March 2002. It is updated monthly.

Although Government regulations suggest that Key Decisions should only refer to Executive functions, Torbay Council has decided that those Council functions that would have been a Key Decision if they were to have been decided by the Elected Mayor will also be included in the Forward Plan. This will include changes to the Council's Policy Framework and decisions that are not in accordance with the Council's Budgetary Framework.

The Regulations define a key decision as a decision that is likely to:

- (i) result in incurring expenditure or making of savings which are significant; or
- (ii) be significant in terms of its effects on communities living or working in the area.

The Council has produced comprehensive criteria to define "significant" and these are set out on the following page.

The Forward Plan consists of a brief description of the decisions that are to be made, consultation information, key risks and key opportunities.

Copies of the documents referred to in the Forward Plan may be obtained by contacting the Governance Support Team by telephone (01803 207087), email (governance.support@torbay.gov.uk) or post (Town Hall, Castle Circus, Torquay, TQ1 3DR).

The Forward Plan is available free of charge on request from the Governance Support Team of Torbay Council and is available for inspection at the Connections offices in Torquay, Paignton and Brixham. It is also available on the Council's website (<http://www.torbay.gov.uk/forward-plan>).

Gordon Oliver
Elected Mayor of Torbay

To request a copy in another format or language phone 01803 207087

Definitions of "significant"

Expenditure and savings

A proposed decision shall be regarded as a Key Decision by way of “**incurring expenditure or making of savings which are significant**” if any one or more of the following apply:

- (1) In the opinion of the Chief Finance Officer, there is likely to be a budget variation (other than one within a Business Unit) of more than £250,000;
- (2) In the opinion of the Chief Finance Officer, it is likely to result in capital expenditure above that provided for in the capital programme and it is likely to involve an additional call on the Council’s internal resources of more than £250,000;
- (3) In the opinion of the relevant Director, the decision is likely to have a material effect on Council services, including where:
 - (i) an existing service will be reduced by more than 10 per cent or will cease altogether;
 - (ii) a service which is currently provided in house will be outsourced (or vice versa); or
 - (iii) a partnership will be entered with a third party which is likely to involve a material element of risk transfer to the Council;
- (4) The proposal involves the acquisition or disposal of land having a value estimated by the Chief Finance Officer to be likely to exceed £250,000;
- (5) The proposal involves the disposal of a capital asset (other than land) having a value estimated by the Chief Finance Officer to be likely to exceed £250,000;
- (6) Where in the opinion of the Assistant Director Corporate and Business Services the proposal is likely to result in compulsory redundancies or major changes to the terms and conditions of employment of 100 or more employees across the Council’s functions;

Effect of communities

A proposed decision shall be regarded as a Key Decision by way of being “**significant in terms of its effects on communities living or working in the area**” if the relevant Director or Assistant Director, in consultation with the relevant Executive Member, considers that it ought to be included in the Forward Plan having regard to all the circumstances including the following principles:

- (1) A decision may affect a great number of people, or a number of wards, but not significantly and these decisions shall **not** normally be regarded as key;
- (2) A decision that has a significant impact on communities living or working in only one ward will normally be treated as a Key Decision e.g. a school closure or the introduction or amendment of traffic calming measures;
- (3) Where a decision is only likely to have a significant impact on a very small number of people in one ward it will **not** normally be key. But the people affected should be informed of the forthcoming decision in sufficient time for them to exercise their rights to see the relevant papers and make an input into the decision making process;

- (4) Consideration should be given to the level of public interest in the decision. The higher the level of interest the more appropriate it is that the decision should be considered to be key.

Torbay Council's ambition is for Torbay to be prosperous and healthy. This will be achieved through the following targeted actions:

- Protecting all children and giving them the best start in life;
- Working towards a more prosperous Torbay;
- Promoting healthy lifestyles across Torbay;
- Ensuring Torbay remains an attractive and safe place to live and visit; and
- Protecting and supporting vulnerable adults.

Forward Plan Contents:

Matter for decision	Expected date of Decision	Decision Maker	Page
Adult Social Care - Local Account and Annual Adult Safeguarding Report	20 Jul 2017	Council	1
Transformation Project - CCTV Modernisation	22 Jun 2017	Council	2
Covenant Protecting Churston Golf Club from Development	Not before 15 Jan 2016	Mayor	3
Disposal of Land Adjacent to the Inn on the Quay, Tanners Road, Goodrington, Paignton	18 May 2017	Mayor	4
Electoral Review	19 Oct 2017 20 Jul 2017 23 Feb 2017	Council Council Council	5
Harbour Light Building, Paignton Harbour	22 Jun 2017	Council	7
Land adjacent to 4 Berry Head Road (known as Jubilee Gardens)	20 Jul 2017	Council	9
Lease for Football Ground at Plainmoor	24 Jul 2017	Mayor	10
Licensing of Houses in Multiple Occupation (HMOs)	20 Jul 2017	Council	11
Re-commissioning of Domestic Abuse Services	19 Jun 2017	Mayor	12
Review of Investment Strategy	22 Jun 2017 6 Apr 2017 Before 3 Mar 2017 23 Feb 2017 6 Feb 2017	Council Council Mayor Council Investment Committee	13
Review of Leases to Torbay Coast & Countryside Trust	22 Jun 2017	Council	15
Strategic Agreement between Torbay and South Devon NHS Foundation Trust and Torbay Council/South Devon and Torbay Clinical Commissioning Group	7 Dec 2017 20 Jul 2017 20 Jul 2017 23 Feb 2017	Council Council Mayor Council	16
Transformation Project - Devolution for the	20 Jul 2017	Council	18

Matter for decision	Expected date of Decision	Decision Maker	Page
Heart of the South West	2 Feb 2017	Council	
Transformation project - Generating income through Housing	22 Jun 2017 18 May 2017 4 May 2017 6 Apr 2017 April 2017 23 Feb 2017 22 Sep 2016	Council Mayor Assistant Director Corporate and Business Services Council Director of Adult Services Council Council	19
Transformation Project - Options for the Future of Palace Theatre	22 Jun 2017	Council	21
Transformation Project - Redesign of Spatial Planning	19 Jun 2017	Mayor	22
Transformation Project - Review of Library Services	7 Dec 2017	Council	23
Transformation Project - Review of Public Conveniences	24 Jul 2017	Mayor	24
Transformation Project - Review of Waste Collection Across Torbay	20 Jul 2017 19 Jun 2017	Council Mayor	25
Transformation Project - Torbay Youth Trust Business Plan Proposal	22 Jun 2017	Council	26
Transformation Project - Town Centre Regeneration - Harbour View (part Terrace Car Park), Torquay	20 Jul 2017	Council	27
Transformation Project - Town Centre Regeneration - Public Realm Improvements in Torquay and Paignton	20 Jul 2017	Council	28
Transformation Project - Town Centre Regeneration - Refurbishment of Lower Union Lane Multi-Storey Car Park	20 Jul 2017	Council	29
Transformation Project - Town Centre	20 Jul 2017	Council	30

Matter for decision	Expected date of Decision	Decision Maker	Page
Regeneration - South Quay, Paignton Harbour			
Transformation Project - Update on Children's Services Alternative Delivery Models Including Integrated Care Organisation (ICO) Base Case	22 Jun 2017	Council	32
Update of Torbay Economic Strategy and Tourism Strategy	20 Jul 2017 19 Jun 2017 April 2017 November 2016	Council Mayor Mayor Executive Lead for Tourism, Culture and Harbours	33

Adult Social Care - Local Account and Annual Adult Safeguarding Report

Local Account provides information on Adult Social Care in Torbay and is a key way through which residents can hold the Council to account on how well we are supporting people with social care needs. It is a government requirement. It provides an overview of the previous year and outlines future policy direction in relation to social care and the safeguarding report outlining action taken in relation to adults safeguarding in the previous financial year.

Wards affected:	All Wards
Consultees:	Members and local communities
Means of Consultation:	Meetings and circulation of papers.
Documents to be considered:	There are currently no documents published. All documents will normally be published at least five clear working days before the meeting. Where documents are not available five clear working days before the meeting, the documents will be published at the same time as they are made available to the decision maker.
Responsible Executive Lead and Officer:	Executive Lead for Adults and Children (Councillor Julien Parrott) Director of Adult Services (Caroline Taylor)
Link to targeted actions:	Protecting and supporting vulnerable adults
Reason for inclusion in the Forward Plan:	High level of public interest
Decision Maker:	Council
Intended Decision Date:	20 Jul 2017
If you want to make representations contact:	Caroline Taylor Director of Adult Social Care, Torbay Council, Town Hall, Castle Circus, Torquay, TQ1 3DR, telephone (01803) 208949, email caroline.taylor@torbay.gov.uk

Transformation Project - CCTV Modernisation

To consider the recommended option to modernise the CCTV service, including the risks from not doing so and benefits of the modernisation.

Wards affected:	All Wards
Consultees:	Meetings and circulation of papers.
Means of Consultation:	Consultation was part of last financial year's budget setting process.
Documents to be considered:	There are currently no documents published. All documents will normally be published at least five clear working days before the meeting. Where documents are not available five clear working days before the meeting, the documents will be published at the same time as they are made available to the decision maker.
Responsible Executive Lead and Officer:	Executive Lead for Business (Councillor Richard Haddock), Executive Lead for Environment (Councillor Terry Manning) Assistant Director Community and Customer Services (Fran Hughes)
Link to targeted actions:	Ensuring Torbay remains an attractive and safe place to live and visit
Reason for inclusion in the Forward Plan:	Capital expenditure +£250,000 and outside Capital Plan
Decision Maker:	Council
Intended Decision Date:	22 Jun 2017
If you want to make representations contact:	Steve Cox, Environmental Health Manager (Commercial), Torbay Council, Town Hall, Castle Circus, Torquay, TQ1 3DR, telephone (01803) 208025, email steve.cox@torbay.gov.uk

Covenant Protecting Churston Golf Club from Development

Further to the decision taken by the Mayor on 4 December 2014 to consider applying the General Consent Order in respect of granting a restrictive covenant for a period of 100 years with the residents of Churston and Galmpton to not allow any development of Churston Golf Course without any such proposal first obtaining the majority of votes in a referendum of the persons entitled to vote as electors in an elections of Councillors for the Churston with Galmpton Ward.

Wards affected:	Churston with Galmpton
Consultees:	Correspondence
Means of Consultation:	Secretary of State
Documents to be considered:	There are currently no documents published. All documents will normally be published at least five clear working days before the meeting. Where documents are not available five clear working days before the meeting, the documents will be published at the same time as they are made available to the decision maker.
Responsible Executive Lead and Officer:	Mayor and Executive Lead for Finance and Regeneration (Mayor Gordon Oliver) Assistant Director Corporate and Business Services (Anne-Marie Bond)
Link to targeted actions:	Ensuring Torbay remains an attractive and safe place to live and visit
Reason for inclusion in the Forward Plan:	Significant impact on communities in one ward
Decision Maker:	Mayor
Intended Decision Date:	Not before 15 Jan 2016
If you want to make representations contact:	Anne-Marie Bond, Assistant Director - Corporate and Business Services, Town Hall, Castle Circus, Torquay, TQ1 3DR, telephone (01803) 207160, email anne-marie.bond@torbay.gov.uk

Reference: I030793

Disposal of Land Adjacent to the Inn on the Quay, Tanners Road, Goodrington, Paignton

To consider a request to dispose of Council land adjacent to the Inn on the Quay, Goodrington, Paignton to enable expansion of the existing premises.

Wards affected:	Goodrington with Roselands
Consultees:	Ward Councillors and members of the public.
Means of Consultation:	Meetings and circulation of papers, Section 123 Open Space notice to be placed in the Herald Express.
Documents to be considered:	There are currently no documents published. All documents will normally be published at least five clear working days before the meeting. Where documents are not available five clear working days before the meeting, the documents will be published at the same time as they are made available to the decision maker.
Responsible Executive Lead and Officer:	Mayor and Executive Lead for Finance and Regeneration (Mayor Gordon Oliver) Executive Head Business Services (Kevin Mowat)
Link to targeted actions:	Corporate support
Reason for inclusion in the Forward Plan:	High level of public interest
Decision Maker:	Mayor
Intended Decision Date:	18 May 2017
If you want to make representations contact:	Kevin Mowat, Executive Head of Business Services, Torquay Harbour Office, Beacon Quay, Torquay, TQ1 2BG, telephone (01803) 292429, email kevin.mowat@torbay.gov.uk / Karen Howe, Valuer, TDA, 3rd Floor, Tor Hill House, Torquay, TQ2 5QW, telephone (01803) 207918, email karen.howe@tedcltd.com

Electoral Review

An Electoral Review is being undertaken by the Local Government Boundary Commission for England (LGBCE). The Council will be required to make formal submissions in respect of the number of Councillors required for an effective Council and the number of Councillors and boundaries for each Ward within Torbay and respond to the recommendations of the LGBCE.

Wards affected:	All Wards
Consultees:	Members of the public, partners, Councillors, Council officers and the elected Mayor
Means of Consultation:	Meetings and circulation of papers. The Local Government Boundary Commission for England will have a dedicated website for the review which will include all proposals and consultation responses at www.lgbce.org.uk
Documents to be considered:	There are currently no documents published. All documents will normally be published at least five clear working days before the meeting. Where documents are not available five clear working days before the meeting, the documents will be published at the same time as they are made available to the decision maker.
Responsible Executive Lead and Officer:	Deputy Mayor and Executive Lead for Health and Wellbeing and Corporate Services (Councillor Derek Mills) Assistant Director Corporate and Business Services (Anne-Marie Bond)
Link to targeted actions:	Corporate support
Reason for inclusion in the Forward Plan:	High level of public interest
Decision Maker:	Council Council Council
Intended Decision Date:	23 Feb 2017 20 Jul 2017 19 Oct 2017

If you want to make representations contact:

Teresa Buckley, Governance Team Leader, Torbay Council, Town Hall, Castle Circus, Torquay, TQ1 3DR, telephone (01803) 207013, email teresa.buckley@torbay.gov.uk

Harbour Light Building, Paignton Harbour

It is proposed that the Council should fund the redevelopment of an asset at Paignton harbour through the use of the harbour reserve fund and prudential borrowing. The building, which is mainly occupied by the Harbour Light Restaurant, is a listed building, which is currently used as a restaurant, shops and quayside stores.

Wards affected:	Roundham with Hyde
Consultees:	Harbour Users, Harbour Committee, existing tenants, Ward Councillors and the wider community.
Means of Consultation:	A full consultation was undertaken as part of the Port Masterplan process. Further consultation took place in respect of the Neighbourhood Plan and the Town Centre Regeneration Policy. Planning consent will be required for building modifications after public consultation. Harbour Users and existing tenants have been informed. The project has been previously considered by the Harbour Committee at public meetings.
Documents to be considered:	There are currently no documents published. All documents will normally be published at least five clear working days before the meeting. Where documents are not available five clear working days before the meeting, the documents will be published at the same time as they are made available to the decision maker.
Responsible Executive Lead and Officer:	Mayor and Executive Lead for Finance and Regeneration (Mayor Gordon Oliver), Councillor Nick Bye Assistant Director Corporate and Business Services (Anne-Marie Bond)
Link to targeted actions:	Ensuring Torbay remains an attractive and safe place to live and visit
Reason for inclusion in the Forward Plan:	Capital expenditure +£250,000 and outside Capital Plan
Decision Maker:	Council
Intended Decision Date:	22 Jun 2017
If you want to make representations contact:	Kevin Mowat, Executive Head of Business Services, Torquay Harbour Office, Beacon Quay, Torquay, TQ1 2BG, telephone (01803) 292429, email kevin.mowat@torbay.gov.uk

Land adjacent to 4 Berry Head Road (known as Jubilee Gardens)

At the Council meeting on 23 February 2017 the Assistant Director of Corporate and Business Services was requested to explore the potential of transferring the land adjacent to 4 Berry Head Road (known as Jubilee Gardens), either as a short or medium term leasehold to Brixham Town Council, on the basis that they will be responsible for maintenance and make recommendations to the Council accordingly. This report will set out the outcome of that work.

Wards affected:	Berry Head with Furzeham
Consultees:	Brixham Town Council Town Clerk and Councillors and Torbay Councillors
Means of Consultation:	Meetings and circulation of papers
Documents to be considered:	There are currently no documents published. All documents will normally be published at least five clear working days before the meeting. Where documents are not available five clear working days before the meeting, the documents will be published at the same time as they are made available to the decision maker.
Responsible Executive Lead and Officer:	Mayor and Executive Lead for Finance and Regeneration (Mayor Gordon Oliver) Assistant Director Corporate and Business Services (Anne-Marie Bond)
Link to targeted actions:	Ensuring Torbay remains an attractive and safe place to live and visit
Reason for inclusion in the Forward Plan:	High level of public interest
Decision Maker:	Council
Intended Decision Date:	20 Jul 2017
If you want to make representations contact:	Anne-Marie Bond, Assistant Director - Corporate and Business Services, Town Hall, Castle Circus, Torquay, TQ1 3DR, telephone (01803) 207160, email anne-marie.bond@torbay.gov.uk

Lease for Football Ground at Plainmoor

To consider reviewing the lease arrangements with Torquay United Football Club for the football ground at Plainmoor.

Wards affected:	All Wards
Consultees:	Executive Lead Members, Ward Councillors, Torquay United Football Club, the Spires Academy and Torquay United Indoor Bowling Club.
Means of Consultation:	Meetings and circulation of papers.
Documents to be considered:	There are currently no documents published. All documents will normally be published at least five clear working days before the meeting. Where documents are not available five clear working days before the meeting, the documents will be published at the same time as they are made available to the decision maker.
Responsible Executive Lead and Officer:	Mayor and Executive Lead for Finance and Regeneration (Mayor Gordon Oliver) Assistant Director Corporate and Business Services (Anne-Marie Bond)
Link to targeted actions:	Working towards a more prosperous Torbay
Reason for inclusion in the Forward Plan:	High level of public interest
Decision Maker:	Mayor
Intended Decision Date:	24 Jul 2017
If you want to make representations contact:	Kevin Mowat, Executive Head of Business Services, Torquay Harbour Office, Beacon Quay, Torquay, TQ1 2BG, telephone (01803) 292429, email kevin.mowat@torbay.gov.uk

Licensing of Houses in Multiple Occupation (HMOs)

To consider a business case on selective and/or additional licensing of HMOs.

Wards affected:	All Wards
Consultees:	The Mayor and Councillors
Means of Consultation:	Meetings and circulation of papers.
Documents to be considered:	There are currently no documents published. All documents will normally be published at least five clear working days before the meeting. Where documents are not available five clear working days before the meeting, the documents will be published at the same time as they are made available to the decision maker.
Responsible Executive Lead and Officer:	Executive Lead for Planning, Transport and Housing (Councillor Mark King) Assistant Director Community and Customer Services (Fran Hughes)
Link to targeted actions:	Ensuring Torbay remains an attractive and safe place to live and visit
Reason for inclusion in the Forward Plan:	High level of public interest
Decision Maker:	Council
Intended Decision Date:	20 Jul 2017
If you want to make representations contact:	Fran Hughes, Assistant Director of Community and Customer Services, Torbay Council, Town Hall, Castle Circus, Torquay, TQ1 3DR, telephone (01803) 208002, email frances.hughes@torbay.gov.uk

Re-commissioning of Domestic Abuse Services

Options and proposals for re-commissioning domestic abuse services. The current contract ends on 1 September 2018.

Wards affected:	All Wards
Consultees:	Current service provider, service users, Children's Services, Police and other relevant stakeholders including community and voluntary sector agencies. Wider public depending on preferred proposal.
Means of Consultation:	Dependent on preferred proposal. If decision is for significant change in service a full consultation will be required. Meetings and circulation of papers.
Documents to be considered:	There are currently no documents published. All documents will normally be published at least five clear working days before the meeting. Where documents are not available five clear working days before the meeting, the documents will be published at the same time as they are made available to the decision maker.
Responsible Executive Lead and Officer:	Executive Lead for Adults and Children (Councillor Julien Parrott) Director of Adult Services (Caroline Taylor)
Link to targeted actions:	Promoting healthy lifestyles across Torbay
Reason for inclusion in the Forward Plan:	High level of public interest
Decision Maker:	Mayor
Intended Decision Date:	19 Jun 2017
If you want to make representations contact:	Shirley Beauchamp, Strategic Commissioning Officer, People, Partnership and Housing, Torbay Council, Joint Commissioning Team, Tor Hill House, 2nd Floor North, c/o Town Hall, Torquay TQ1 3DR, telephone (01803) 208727, email shirley.beauchamp@torbay.gov.uk Phone: 01803 208727 Email: Shirley.beauchamp@torbay.gov.uk

Review of Investment Strategy

To undertake a review of the Council's Investment Strategy taking into account best practice from other local authorities and reflecting on lessons learned following a recent investment decision to ensure the Council is able to make best use of its Investment Fund.

Wards affected:	All Wards
Consultees:	Investment Committee
Means of Consultation:	Meetings and circulation of papers.
Documents to be considered:	There are currently no documents published. All documents will normally be published at least five clear working days before the meeting. Where documents are not available five clear working days before the meeting, the documents will be published at the same time as they are made available to the decision maker.
Responsible Executive Lead and Officer:	Mayor and Executive Lead for Finance and Regeneration (Mayor Gordon Oliver) Assistant Director Corporate and Business Services (Anne-Marie Bond)
Link to targeted actions:	Corporate support
Reason for inclusion in the Forward Plan:	Policy Framework
Decision Maker:	Investment Committee Council Mayor Council Council

Intended Decision Date:	<p>6 Feb 2017</p> <p>23 Feb 2017</p> <p>Before 3 Mar 2017</p> <p>6 Apr 2017</p> <p>22 Jun 2017</p>
If you want to make representations contact:	<p>Anne-Marie Bond, Assistant Director Corporate and Customer Services, Town Hall, Castle Circus, Torquay, TQ1 3DR, telephone (018030 207160, email anne-marie.bond@torbay.gov.uk</p>

Review of Leases to Torbay Coast & Countryside Trust

Given the financial challenges that face the Torbay Coast & Countryside Trust, as well as the Council, it is appropriate for certain amendments to be agreed to the areas of land leased to the Trust, together with a renegotiation of the existing financial arrangements between both parties.

Wards affected:	All Wards
Consultees:	Torbay Coast & Countryside Trust, Mayor, Mayors Executive Group, Group Leaders, Overview & Scrutiny Board and Senior Leadership Team
Means of Consultation:	Meetings and circulation of papers.
Documents to be considered:	There are currently no documents published. All documents will normally be published at least five clear working days before the meeting. Where documents are not available five clear working days before the meeting, the documents will be published at the same time as they are made available to the decision maker.
Responsible Executive Lead and Officer:	Mayor and Executive Lead for Finance and Regeneration (Mayor Gordon Oliver) Assistant Director Corporate and Business Services (Anne-Marie Bond)
Link to targeted actions:	Working towards a more prosperous Torbay
Reason for inclusion in the Forward Plan:	Revenue Budget variation +£250,000
Decision Maker:	Council
Intended Decision Date:	22 Jun 2017
If you want to make representations contact:	Kevin Mowat, Executive Head for Business Services, Torquay Harbour Officer, c/o Torbay Council, Town Hall, Castle Circus, Torquay, telephone: (01803) 292429, email: kevin.mowat@torbay.gov.uk

Strategic Agreement between Torbay and South Devon NHS Foundation Trust and Torbay Council/South Devon and Torbay Clinical Commissioning Group

This is the Strategic Agreement with Torbay and South Devon NHS Foundation Trust which provides health and care on behalf of two commissioners - Torbay Council and South Devon and Torbay Clinical Commissioning Group. The Agreement outlines the outcomes which will be delivered within the financial envelope agreed and, specifically for the Council, gives transparency to the delivery of Adult Social Services on behalf of the Council. This outlined the amended risk share and Better Care Fund Scheme for 17/18.

Wards affected:	All Wards
Consultees:	Overview and Scrutiny Board
Means of Consultation:	Meetings and circulation of papers
Documents to be considered:	There are currently no documents published. All documents will normally be published at least five clear working days before the meeting. Where documents are not available five clear working days before the meeting, the documents will be published at the same time as they are made available to the decision maker.
Responsible Executive Lead and Officer:	Executive Lead for Adults and Children (Councillor Julien Parrott) Executive Lead for Adults and Children (Councillor Julien Parrott) Director of Adult Services (Caroline Taylor) Director of Adult Services (Caroline Taylor)
Link to targeted actions:	Protecting and supporting vulnerable adults
Reason for inclusion in the Forward Plan:	Policy Framework
Decision Maker:	Council Mayor Council Council

Intended Decision Date:	23 Feb 2017 20 Jul 2017 20 Jul 2017 7 Dec 2017
If you want to make representations contact:	Caroline Taylor, Director of Adult Services, Torbay Council, 1st Floor South, Tor Hill House, c/o Town Hall, Torquay, TQ1 3DR, telephone (01803) 208949, email caroline.taylor@torbay.gov.uk

Transformation Project - Devolution for the Heart of the South West

Following the Council's decision to sign up in principle to create a Combined Authority for the Heart of the South West, it is expected the Council will be requested to make further decisions in respect of the Combined Authority and the Heart of the South West Devolution deal as negotiations progress with the Government.

Wards affected:	All Wards
Consultees:	Torbay Council, Plymouth Council, Somerset and Devon County Councils, all Somerset and Devon Districts, Dartmoor and Exmoor National Parks and the Local Enterprise Partnership, plus Torbay Council elected members via the Devolution Working Party.
Means of Consultation:	Meetings and circulation of papers.
Documents to be considered:	There are currently no documents published. All documents will normally be published at least five clear working days before the meeting. Where documents are not available five clear working days before the meeting, the documents will be published at the same time as they are made available to the decision maker.
Responsible Executive Lead and Officer:	Mayor and Executive Lead for Finance and Regeneration (Mayor Gordon Oliver) Assistant Director Corporate and Business Services (Anne-Marie Bond)
Link to targeted actions:	Corporate support
Reason for inclusion in the Forward Plan:	High level of public interest
Decision Maker:	Council Council
Intended Decision Date:	2 Feb 2017 20 Jul 2017
If you want to make representations contact:	Anne-Marie Bond, telephone (01803) 207160, email anne-marie.bond@torbay.gov.uk, address Torbay Council, Town Hall, Castle Circus, Torquay, TQ1 3DR.

Transformation project - Generating income through Housing

The Council, at its meeting held on 22 September 2016, has agreed the principle of setting up a new wholly owned development company to develop and own homes with the overarching aim of maximising income back to the Council and supports outcomes in the housing strategy. The proposal outlines the necessary due diligence to explore the objectives listed in paragraph 2.5 to the submitted report and to recommend:

- The appropriate company structure and Governance arrangements;
- Financial modelling and stress tests and flows to council; and
- Benefits and risks.

Wards affected:	All Wards
Consultees:	Financial Services, Mayors Executive Group, Senior Leadership Team, Overview and Scrutiny and all Members.
Means of Consultation:	Series of briefings and circulation of papers.
Documents to be considered:	There are currently no documents published. All documents will normally be published at least five clear working days before the meeting. Where documents are not available five clear working days before the meeting, the documents will be published at the same time as they are made available to the decision maker.
Responsible Executive Lead and Officer:	Executive Lead for Planning, Transport and Housing (Councillor Mark King) Executive Lead for Planning, Transport and Housing (Councillor Mark King) Director of Adult Services (Caroline Taylor) Director of Adult Services (Caroline Taylor)
Link to targeted actions:	Working towards a more prosperous Torbay
Reason for inclusion in the Forward Plan:	Capital expenditure +£250,000 and outside Capital Plan

<p>Decision Maker:</p>	<p>Council</p> <p>Council</p> <p>Director of Adult Services</p> <p>Council</p> <p>Assistant Director Corporate and Business Services</p> <p>Mayor</p> <p>Council</p>
<p>Intended Decision Date:</p>	<p>22 Sep 2016</p> <p>23 Feb 2017</p> <p>April 2017</p> <p>6 Apr 2017</p> <p>4 May 2017</p> <p>18 May 2017</p> <p>22 Jun 2017</p>
<p>If you want to make representations contact:</p>	<p>Caroline Taylor, Director of Adults, 1st Floor Tor Hill House, Union Street, Torquay, TQ2 5QW telephone (01803) 208949, email caroline.taylor@torbay.gov.uk/Liam Montgomery, Head of Asset Management and Housing, Torbay Development Agency, 3rd Floor Tor Hill House, Union Street, Torquay, TQ2 5QW, telephone (01803) 208066, email liam.montgomery@tedcltd.com</p>

Transformation Project - Options for the Future of Palace Theatre

A procurement has been undertaken to secure the future of the Palace Theatre. The outcome of this procurement will need to be considered by the Council.

Wards affected:	Roundham with Hyde
Consultees:	Partners and members of the public
Means of Consultation:	Procurement process, meetings and circulation of papers
Documents to be considered:	There are currently no documents published. All documents will normally be published at least five clear working days before the meeting. Where documents are not available five clear working days before the meeting, the documents will be published at the same time as they are made available to the decision maker.
Responsible Executive Lead and Officer:	Executive Lead for Tourism, Culture and Harbours (Councillor Nicole Amil) Mayor and Executive Lead for Finance and Regeneration (Mayor Gordon Oliver) Assistant Director Community and Customer Services (Fran Hughes)
Link to targeted actions:	Ensuring Torbay remains an attractive and safe place to live and visit
Reason for inclusion in the Forward Plan:	High level of public interest
Decision Maker:	Council
Intended Decision Date:	22 Jun 2017
If you want to make representations contact:	Fran Hughes, Assistant Director Community and Customer Services, Town Hall, Castle Circus, Torquay, TQ1 3DR, telephone (01803) 208002, email frances.hughes@torbay.gov.uk

Transformation Project - Redesign of Spatial Planning

Considering a preferred option for the redesign of the Spatial Planning service to provide resilience.

Wards affected:	All Wards
Consultees:	Staff, stakeholders and partner organisations.
Means of Consultation:	Consultation with stakeholders and partners. Staff briefings and staff consultation. All appropriate Human Resource policy led engagement arrangements.
Documents to be considered:	There are currently no documents published. All documents will normally be published at least five clear working days before the meeting. Where documents are not available five clear working days before the meeting, the documents will be published at the same time as they are made available to the decision maker.
Responsible Executive Lead and Officer:	Executive Lead for Planning, Transport and Housing (Councillor Mark King) Assistant Director Corporate and Business Services (Anne-Marie Bond)
Link to targeted actions:	Ensuring Torbay remains an attractive and safe place to live and visit
Reason for inclusion in the Forward Plan:	High level of public interest
Decision Maker:	Mayor
Intended Decision Date:	19 Jun 2017
If you want to make representations contact:	Kevin Mowat, Executive Head of Business Services, Torquay Harbour Office, Beacon Quay, Torquay, TQ1 2BG, telephone (01803) 292429, email kevin.mowat@torbay.gov.uk

Transformation Project - Review of Library Services

The development of a Library strategy for Torbay in order to deliver a new Library service within reduced Council budgets.

Wards affected:	All Wards
Consultees:	Library users, staff, Councillors
Means of Consultation:	Meetings and circulation of papers
Documents to be considered:	There are currently no documents published. All documents will normally be published at least five clear working days before the meeting. Where documents are not available five clear working days before the meeting, the documents will be published at the same time as they are made available to the decision maker.
Responsible Executive Lead and Officer:	Executive Lead for Planning, Transport and Housing (Councillor Mark King) Assistant Director Community and Customer Services (Fran Hughes)
Link to targeted actions:	Promoting healthy lifestyles across Torbay
Reason for inclusion in the Forward Plan:	High level of public interest
Decision Maker:	Council
Intended Decision Date:	7 Dec 2017
If you want to make representations contact:	Bob Clark - Executive Head of Customer Services, Email: bob.clark@torbay.gov.uk, Telephone: 01803 207420, Town Hall, Castle Circus, Torquay, TQ1 3DR

Transformation Project - Review of Public Conveniences

To determine a sustainable position for the future management of public toilets.

Following the completion of a procurement process a decision will be required regarding the appointment of the successful contractor.

Wards affected:	All Wards
Consultees:	Members and officers
Means of Consultation:	Once the full proposals are known it is anticipated that there will be a consultation organised jointly by the successful contractor and Torbay Council.
Documents to be considered:	There are currently no documents published. All documents will normally be published at least five clear working days before the meeting. Where documents are not available five clear working days before the meeting, the documents will be published at the same time as they are made available to the decision maker.
Responsible Executive Lead and Officer:	Councillor Terry Manning Assistant Director Community and Customer Services (Fran Hughes)
Link to targeted actions:	Ensuring Torbay remains an attractive and safe place to live and visit
Reason for inclusion in the Forward Plan:	Outsourcing a service
Decision Maker:	Mayor
Intended Decision Date:	24 Jul 2017
If you want to make representations contact:	Terry Gibson, Business Development and Performance Manager, Torbay Council, Town Hall, Castle Circus, Torquay, TQ1 3DR, telephone (01803) 207254, email terry.gibson@torbay.gov.uk or Neil Coish, Principal Natural Environment, Town Hall, Castle Circus, Torquay, TQ1 3DR, telephone 01803 (207790), email neil.coish@torbay.gov.uk

Transformation Project - Review of Waste Collection Across Torbay

A review of waste collection and costs has been undertaken and the outcome of this work will be presented to the Council to agree a way forward.

Wards affected:	All Wards
Consultees:	Members, Senior Leadership Team, TOR2
Means of Consultation:	Meetings and circulation of papers
Documents to be considered:	There are currently no documents published. All documents will normally be published at least five clear working days before the meeting. Where documents are not available five clear working days before the meeting, the documents will be published at the same time as they are made available to the decision maker.
Responsible Executive Lead and Officer:	Executive Lead for Planning, Transport and Housing (Councillor Mark King) Assistant Director Community and Customer Services (Fran Hughes)
Link to targeted actions:	Ensuring Torbay remains an attractive and safe place to live and visit
Reason for inclusion in the Forward Plan:	High level of public interest
Decision Maker:	Mayor Council
Intended Decision Date:	19 Jun 2017 20 Jul 2017
If you want to make representations contact:	Fran Hughes, Assistant Director Community and Customer Services, Town Hall, Castle Circus, Torquay, TQ1 3DR, telephone (01803) 208002, email frances.hughes@torbay.gov.uk

Transformation Project - Torbay Youth Trust Business Plan Proposal

In light of the decision made at Council on 25 February 2016 regarding the relocation of Torbay School, a revised business plan for the Torbay Youth Trust will be presented to Council for approval.

Wards affected:	All Wards
Consultees:	Councillors, young people, staff, partners and Government.
Means of Consultation:	Meetings and circulation of papers.
Documents to be considered:	There are currently no documents published. All documents will normally be published at least five clear working days before the meeting. Where documents are not available five clear working days before the meeting, the documents will be published at the same time as they are made available to the decision maker.
Responsible Executive Lead and Officer:	Executive Lead for Adults and Children (Councillor Julien Parrott) Director of Children's Services (Andy Dempsey)
Link to targeted actions:	Protecting all children and giving them the best start in life
Reason for inclusion in the Forward Plan:	Partnership involving transfer of Council services or element of risk transfer
Decision Maker:	Council
Intended Decision Date:	22 Jun 2017
If you want to make representations contact:	Andy Dempsey, Director of Children's Services, telephone: (01803) 208401, email: andy.dempsey@torbay.gov.uk, address Torbay Council, 1st Floor (South) Tor Hill House, c/o Town Hall, Torquay, TQ1 3DR

Reference: I030754

Transformation Project - Town Centre Regeneration - Harbour View (part Terrace Car Park), Torquay

Business case for development at Harbour View (part Terrace Car Park), Torquay.

Wards affected:	Wellswood
Consultees:	Business community Community Partnership Local residents Historic England
Means of Consultation:	Significant consultation already undertaken as part of town centre masterplan development and as part of town centre regeneration programme delivery. Further pre and post planning application consultation will also be undertaken.
Documents to be considered:	There are currently no documents published. All documents will normally be published at least five clear working days before the meeting. Where documents are not available five clear working days before the meeting, the documents will be published at the same time as they are made available to the decision maker.
Responsible Executive Lead and Officer:	Executive Lead for Business (Councillor Richard Haddock) Executive Head Business Services (Kevin Mowat)
Link to targeted actions:	Working towards a more prosperous Torbay
Reason for inclusion in the Forward Plan:	Acquisition or disposal of land in excess of £250,000
Decision Maker:	Council
Intended Decision Date:	20 Jul 2017
If you want to make representations contact:	Pat Steward, Regeneration Programme Director, TDA, 3rd Floor Tor Hill, Union Street, Torquay, TQ2 5QW, telephone (01803) 208918/Kevin Mowat, Executive Head of Business Services, Torquay Harbour Office, Beacon Quay, Torquay, TQ1 2BG, telephone (01803) 292429, email kevin.mowat@torbay.gov.uk

Reference: I030757

Transformation Project - Town Centre Regeneration - Public Realm Improvements in Torquay and Paignton

Business case for town centre public realm improvements in Torquay and Paignton.

Wards affected:	All Wards
Consultees:	Business community Community Partnership Local residents Key organisations re highway / community / transport safety
Means of Consultation:	Significant consultation has already been undertaken as part of town centre masterplan development and as part of town centre regeneration programme delivery. Further design / pre implementation consultation will be carried out with key organisations.
Documents to be considered:	There are currently no documents published. All documents will normally be published at least five clear working days before the meeting. Where documents are not available five clear working days before the meeting, the documents will be published at the same time as they are made available to the decision maker.
Responsible Executive Lead and Officer:	Executive Lead for Business (Councillor Richard Haddock) Executive Head Business Services (Kevin Mowat)
Link to targeted actions:	Working towards a more prosperous Torbay
Reason for inclusion in the Forward Plan:	Capital expenditure +£250,000 and outside Capital Plan
Decision Maker:	Council
Intended Decision Date:	20 Jul 2017
If you want to make representations contact:	Pat Steward, Regeneration Programme Director, TDA, 3rd Floor Tor Hill, Union Street, Torquay, TQ2 5QW, telephone (01803) 208918/Kevin Mowat, Executive Head of Business Services, Torquay Harbour Office, Beacon Quay, Torquay, TQ1 2BG, telephone (01803) 292429, email kevin.mowat@torbay.gov.uk

Reference: I030755

Transformation Project - Town Centre Regeneration - Refurbishment of Lower Union Lane Multi-Storey Car Park

Business case for the Refurbishment of Lower Union Lane Multi-Storey Car Park, Torquay.

Wards affected:	Tormohun
Consultees:	Business community Community Partnership Local residents
Means of Consultation:	Significant consultation already undertaken as part of town centre masterplan development and as part of town centre regeneration programme delivery. Further pre and post planning application consultation will also be undertaken.
Documents to be considered:	There are currently no documents published. All documents will normally be published at least five clear working days before the meeting. Where documents are not available five clear working days before the meeting, the documents will be published at the same time as they are made available to the decision maker.
Responsible Executive Lead and Officer:	Executive Lead for Business (Councillor Richard Haddock) Executive Head Business Services (Kevin Mowat)
Link to targeted actions:	Working towards a more prosperous Torbay
Reason for inclusion in the Forward Plan:	Capital expenditure +£250,000 and outside Capital Plan
Decision Maker:	Council
Intended Decision Date:	20 Jul 2017
If you want to make representations contact:	Pat Steward, Regeneration Programme Director, TDA, 3rd Floor Tor Hill, Union Street, Torquay, TQ2 5QW, telephone (01803) 208918/Kevin Mowat, Executive Head of Business Services, Torquay Harbour Office, Beacon Quay, Torquay, TQ1 2BG, telephone (01803) 292429, email kevin.mowat@torbay.gov.uk

Reference: I030756

Transformation Project - Town Centre Regeneration - South Quay, Paignton Harbour

Business case for the development of land at South Quay, Paignton Harbour.

Wards affected:	Roundham with Hyde
Consultees:	Business community Community Partnership Local residents Existing tenants
Means of Consultation:	Significant consultation already undertaken as part of town centre masterplan development and as part of town centre regeneration programme delivery. Further engagement will be undertaken with existing tenants. Further pre and post planning application consultation will also be undertaken.
Documents to be considered:	There are currently no documents published. All documents will normally be published at least five clear working days before the meeting. Where documents are not available five clear working days before the meeting, the documents will be published at the same time as they are made available to the decision maker.
Responsible Executive Lead and Officer:	Executive Lead for Business (Councillor Richard Haddock) Executive Head Business Services (Kevin Mowat)
Link to targeted actions:	Working towards a more prosperous Torbay
Reason for inclusion in the Forward Plan:	Capital expenditure +£250,000 and outside Capital Plan
Decision Maker:	Council
Intended Decision Date:	20 Jul 2017
If you want to make representations contact:	Pat Steward, Regeneration Programme Director, TDA, 3rd Floor Tor Hill, Union Street, Torquay, TQ2 5QW, telephone (01803) 208918/Kevin Mowat, Executive Head of Business Services, Torquay Harbour Office, Beacon Quay, Torquay, TQ1 2BG, telephone (01803) 292429, email kevin.mowat@torbay.gov.uk

Transformation Project - Update on Children's Services Alternative Delivery Models Including Integrated Care Organisation (ICO) Base Case

The report will consider the options of transferring Children's Services to the Integrated Care Organisation (ICO), subject to consideration by all partners and due diligence.

Wards affected:	All Wards
Consultees:	Councillors, staff, partners and Government
Means of Consultation:	Meetings and circulation of papers
Documents to be considered:	There are currently no documents published. All documents will normally be published at least five clear working days before the meeting. Where documents are not available five clear working days before the meeting, the documents will be published at the same time as they are made available to the decision maker.
Responsible Executive Lead and Officer:	Executive Lead for Adults and Children (Councillor Julien Parrott) Director of Children's Services (Andy Dempsey)
Link to targeted actions:	Protecting all children and giving them the best start in life
Reason for inclusion in the Forward Plan:	Partnership involving transfer of Council services or element of risk transfer
Decision Maker:	Council
Intended Decision Date:	22 Jun 2017
If you want to make representations contact:	Andy Dempsey - Director of Children's Services, 1st Floor Tor Hill House, c/o Town Hall, Torquay, TQ1 3DR, telephone (01803) 208401, email andy.dempsey@torbay.gov.uk

Update of Torbay Economic Strategy and Tourism Strategy

Torbay's existing Economic Strategy covers the period 2013-2018 and the Tourism Strategy covers the period 2010-2015. The Economic Strategy is one of the Council's key Policy Framework documents, with the Tourism Strategy being a sub document of this Strategy.

The period covered by the Tourism Strategy has now expired and the Strategy has been reviewed and updated in light of changes to local government funding and national tourism policy. The Tourism Strategy needs to feed into the revised Economic Strategy and it is therefore proposed that two Strategies will be reviewed together to ensure they complement each other.

Wards affected:	All Wards
Consultees:	Meetings and circulation of papers.
Means of Consultation:	Consultation on the Tourism Strategy will be carried out with key tourism organisations, accommodation providers, attractions and other businesses supplying services to the tourism sector. Consultation on the Economic Strategy will be carried out with key business partners and stakeholders.
Documents to be considered:	There are currently no documents published. All documents will normally be published at least five clear working days before the meeting. Where documents are not available five clear working days before the meeting, the documents will be published at the same time as they are made available to the decision maker.
Responsible Executive Lead and Officer:	Executive Lead for Tourism, Culture and Harbours (Councillor Nicole Amil), Mayor and Executive Lead for Finance and Regeneration (Mayor Gordon Oliver) Executive Head of Tor Bay Harbour Authority (Kevin Mowat)
Link to targeted actions:	Ensuring Torbay remains an attractive and safe place to live and visit
Reason for inclusion in the Forward Plan:	Policy Framework

Decision Maker:	Executive Lead for Tourism, Culture and Harbours Mayor Mayor Council
Intended Decision Date:	November 2016 April 2017 19 Jun 2017 20 Jul 2017
If you want to make representations contact:	Kevin Mowat, Executive Head of Business Services, Torquay Harbour Office, Beacon Quay, Torquay, TQ1 2BG, telephone (01803) 292429, email kevin.mowat@torbay.gov.uk or Alan Denby, Director of Economic Strategy and Performance, Torbay Development Agency, 3rd Floor Tor Hill House, Union Street, Torquay, TQ2 5QW, telephone (01803) 208671, email alan.denby@tedcltd.com